

## EXECUTIVE MESSAGE

I am proud to announce second issue of environmental report covering the activities for the year 2004-05. This is a major year in the history of TKM where we have launched 'Innova'. This is our commitment towards providing the best vehicles to the Indian community.

We have been recertified for ISO14001 during June 2004. This year we have included Green belt development in our environmental policy, so that we can actively take up greenery development all around our industry & promote the same among our team members.



From beginning we have been concentrating on improving upon our Environmental performance to achieve better results from year after year. We have prepared our five year plan with guidelines from Toyota Motor Corporation and derived our yearly Objectives & targets from this plan. All our team members are striving hard to achieve these targets through number of Kaizens(improvements).

The major Environmental performance indicators we have selected to improve upon are Water, Energy(All types of fuels & electricity), Waste(Both Hazardous & non Hazardous), Volatile Organic Compounds(VOC) and steel reuse & reduce. We are proud to inform that, we have achieved our best results in the areas of VOC reduction and steel reuse & reduce activities.

Apart from these activities we have implemented chemical management system where we have ensured that the Toyota Banned chemicals are not being used anywhere in our industrial operations & we are about to implement the same at all our suppliers & dealers. We are carrying out training sessions to our suppliers & dealers to share our commitment towards protection of environment & to share our Kaizen activities among them. We are encouraging all our suppliers & dealers to implement EMS. We have received excellent commitment from suppliers & dealers which has resulted in ISO 14001 certification of 75% of our major suppliers & 63% of dealers. We would like to thank our environment friendly suppliers & dealers for this significant co-operation.

The activities mentioned above are detailed in this report along with company's environmental performance for the year 2004. We look forward for your opinions & suggestions to improve our environment & our future reports.

I thank our proud Team Members, suppliers, Dealers & Stake holders for their support.

A handwritten signature in black ink, appearing to read 'A. Toyoshima'. The signature is fluid and cursive, written over a light grey background.

A. TOYOSHIMA  
Managing Director